



NOTTAWASAGA VALLEY CONSERVATION AUTHORITY 2023 BUDGET



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OUR VISION

A sustainable watershed that is resilient to the effects of climate change, urban growth and other stressors and provides for safe, healthy and prosperous people and communities.

OUR MISSION

Working together to deliver innovative, integrated watershed management that is responsive to the environmental, economic and social sustainability of the Nottawasaga Valley watershed.

WHAT WE VALUE

An abundance of clean water, clean air and fertile soils that provide for healthy people and ecosystems.

Natural heritage systems and the ecosystem services they provide, particularly as they support resilience to the effects of a changing climate.

Distinctive landforms and waterways including the Georgian Bay coastline, Niagara Escarpment, Minesing Wetlands and others that give our watershed a unique sense of place.

Quality recreational opportunities that our hills, forests, meadows, wetlands, waterways and coastline provide for residents and tourists alike.

A wealth of resources within the capacity of our watershed to provide for thriving communities, successful economies and sustainable agriculture, now and in the future.

A LOOK FORWARD TO 2023

In 2022, NVCA continued work with our municipal and community partners to protect, conserve, and restore natural resources and develop resilient communities in the Nottawasaga Watershed.

One priority was to start the transition to the implement the revised Conservation Authorities Act (CA Act) by developing a transition plan and Inventory of Programs and Services.

In 2023, completing the transition to the revised CA Act will remain a priority as staff works with municipal partners to develop new Memorandums of Understanding and Service Level Agreements, as well as the developing the new budget process.

However, our work to preserve of a healthy watershed will not stop. We will continue to deliver innovative, watershed-wide services through education, the application of science, community engagement, service excellence and collaboration with our partners.

OUR WATERSHED

The Nottawasaga Valley Watershed is approximately 3,700 km², with jurisdiction in 18 municipalities in in the counties of Simcoe, Dufferin and Grey. The watershed is the source of watercourses that flow into Georgian Bay at Wasaga Beach, Collingwood and Severn Sound.

NVCA's Board of Directors is comprised of one representative appointed from each of our member municipalities.

Board members have a very important role and responsibility to represent the interests of their municipalities, consider the interests and needs of the conservation authority, and establish an effective reporting relationship with their municipal council and staff.

Budget Process

In August 2022, board members approved a staff report on the budget pressures projected for 2023 and directed staff to prepare a 2023 budget for consideration based on a \$150,000 increase to general levy.

Staff have developed a draft budget based on a \$137,048.95 increase. The draft budget is reviewed at the September 23, 2022 Board of Directors meeting and subsequently circulated to NVCA watershed municipalities for comments.

As this is an election year, the draft budget will be circulated to member municipalities after the September meeting for a 5-month review and consultation process. The Board of Directors will vote on the budget at the March 2023 Board Meeting.

Budget Vote

The Board of Directors will vote on the budget and levy using a weighted vote. The weighting formula is based on the Current Value Assessment (CVA) levy apportionment found on the next page.



2023 Draft Budget

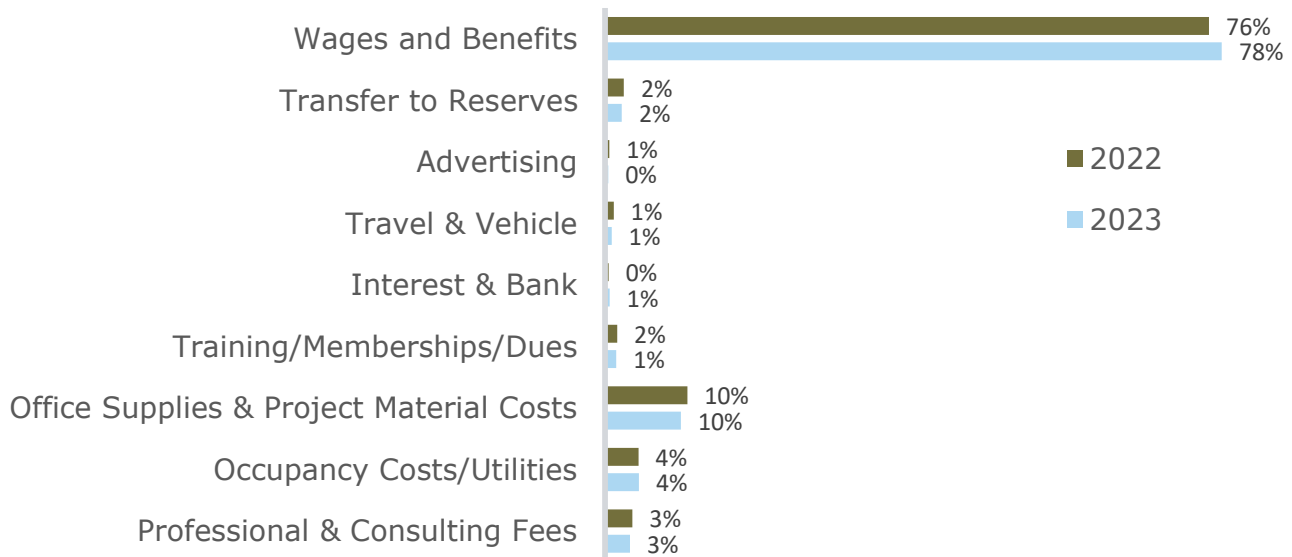
The 2023 operational budget is organized into business units and departments and is intended to reflect all associated costs. Operating programs have been maintained at the previous years' service levels.

A \$137,048.95 increase in municipal levy, is needed to support the operating expenditures. The operating levy is shared by NVCA member municipalities based on the CVA apportionment percentages provided by the Ministry of Environment, Conservation and Parks.

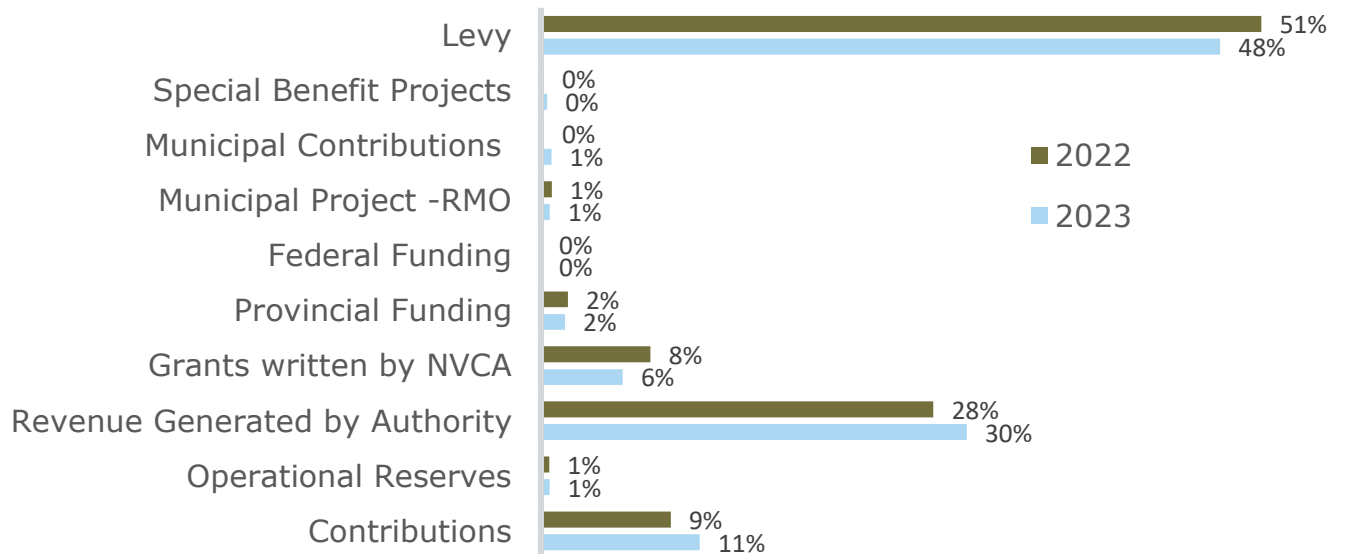
Summary of Municipal Levy Contribution

Municipality	2022 CVA Apportionment Percentage	2023 CVA Apportionment Percentage	2022 Operating Levy	2023 Draft Operating Levy	\$ Increase
			2,654,593.28	\$2,791,642.23	\$137,048.95
Township of Adjala-Tosorontio	4.06%	4.04%	\$107,856.13	\$112,659.51	\$4,803.39
Township of Amaranth	0.22%	0.22%	\$5,787.01	\$6,105.32	\$318.31
City of Barrie	15.06%	14.91%	\$399,869.35	\$416,342.73	\$16,473.38
Town of The Blue Mountains	1.41%	1.44%	\$37,445.69	\$40,082.40	\$2,636.71
Town of Bradford West Gwillimbury	4.27%	4.28%	\$113,295.39	\$119,485.08	\$6,189.69
Clearview Township	4.88%	4.94%	\$129,557.43	\$137,784.29	\$8,226.87
Town of Collingwood	10.20%	10.25%	\$270,695.25	\$286,121.00	\$15,425.75
Township of Essa	6.93%	6.91%	\$184,082.77	\$192,941.56	\$8,858.79
Municipality of Grey Highlands	0.34%	0.34%	\$8,991.11	\$9,396.67	\$405.56
Town of Innisfil	7.29%	7.24%	\$193,514.54	\$201,989.27	\$8,474.73
Township of Melancthon	0.47%	0.47%	\$12,569.50	\$13,168.18	\$598.68
Town of Mono	3.71%	3.70%	\$98,408.43	\$103,173.51	\$4,765.09
Mulmur Township	1.62%	1.61%	\$43,062.81	\$44,931.48	\$1,868.67
Town of New Tecumseth	13.60%	13.59%	\$360,921.16	\$379,426.05	\$18,504.89
Township of Oro-Medonte	7.39%	7.37%	\$196,118.70	\$205,763.57	\$9,644.88
Town of Shelburne	2.02%	2.11%	\$53,617.48	\$58,850.61	\$5,233.13
Township of Springwater	7.49%	7.56%	\$198,749.40	\$211,073.28	\$12,323.88
Town of Wasaga Beach	9.04%	9.04%	\$240,049.56	\$252,347.71	\$12,298.15

Expenses



Revenues



Asset Management

The capital asset levy, which funds the asset management plan (AMP), is shared by the municipal partners based on their apportionment percentage.

The AMP is based on the annual approval of the asset management plan by the Board of Directors. The AMP for 2022 was approved by the Board of Directors at the August 2023 Board meeting.

Below are the contributions for 2023 based on the approved Asset Management Plan:

Capital Asset Levy

Municipality	2023 CVA Apportionment %	2022 Capital Levy Contribution	2023 Capital Levy
Township of Adjala-Tosorontio	4.04%	\$5,605.56	\$4,935.29
Township of Amaranth	0.22%	\$300.76	\$267.46
City of Barrie	14.91%	\$20,782.26	\$18,238.79
Town of The Blue Mountains	1.44%	\$1,946.18	\$1,755.90
Town of Bradford West Gwillimbury	4.28%	\$5,888.28	\$5,234.30
Clearview Township	4.94%	\$6,733.48	\$6,035.94
Town of Collingwood	10.25%	\$14,068.68	\$12,534.15
Township of Essa	6.91%	\$9,567.28	\$8,452.22
Municipality of Grey Highlands	0.34%	\$467.34	\$411.64
Town of Innisfil	7.24%	\$10,057.54	\$8,848.58
Melancthon Township	0.47%	\$653.30	\$576.86
Town of Mono	3.70%	\$5,114.55	\$4,519.74
Mulmur Township	1.61%	\$2,238.15	\$1,968.32
Town of New Tecumseth	13.59%	\$18,758.01	\$16,621.58
Township of Oro-Medonte	7.37%	\$10,192.81	\$9,013.92
Town of Shelburne	2.11%	\$2,786.66	\$2,578.08
Township of Springwater	7.56%	\$10,329.52	\$9,246.52
Town of Wasaga Beach	9.04%	\$12,476.04	\$11,054.63

Reserves

These amounts will be put into reserves to pay for the repair maintenance and replacement of the assets as identified in the AMP.

Some of the 2023 expenditures as per the AMP:

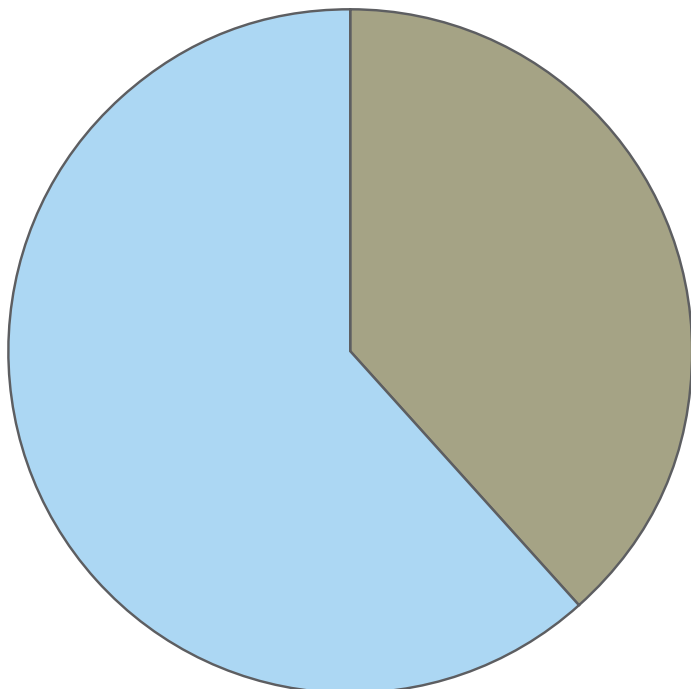
1. Dike safety review for Pretty River, dam safety reviews at Tiffin Conservation Area and maintenance of the New Lowell Dam
2. Parts replacement on lands, flood and monitoring equipment to extend life as well as replacement of some end-of-life equipment including a tractor
3. Computers and server upgrades and network hardware

Funding for Asset Management Plan

2023 Total Cost:
\$273,300

Capital Reserves:
\$151,006.10
55%

Asset Levy:
\$122,293.90
45%



**Nottawasaga Valley Conservation Authority
Proposed 2023 Budget**

Consolidated

	BUDGET 2022	BUDGET 2023	\$ CHANGE
REVENUE:			
Municipal Levy	2,654,593.30	2,791,642.23	137,048.93
Special Benefit Projects	11,000.00	25,000.00	14,000.00
Oro-Medonte MOU	(39,825.49)	(41,880.49)	(2,055.00)
Municipal Contributions	10,000.00	42,800.00	32,800.00
Municipal Project - RMO	39,000.00	36,000.00	(3,000.00)
Total Municipal Revenue	2,674,767.81	2,853,561.74	178,793.93
MNR Transfer Payment-Flood	97,307.00	97,307.00	-
Other Provincial Sources	272,500.00	227,500.00	(45,000.00)
Federal Sources	125,100.00	104,000.00	(21,100.00)
Total Government Grants	494,907.00	428,807.00	(66,100.00)
Contributions	470,940.00	643,500.00	172,560.00
User Fees			
Reforestation	71,000.00	69,000.00	(2,000.00)
Healthy Waters	20,000.00	20,000.00	-
Conservation Lands	29,600.00	34,300.00	4,700.00
Planning	978,000.00	1,115,500.00	137,500.00
Environmental Monitoring	1,000.00	1,000.00	-
Environmental Education	148,950.00	214,000.00	65,050.00
Tiffin Operations	119,500.00	176,600.00	57,100.00
Conservation Land Leases	31,440.00	32,140.00	700.00
GIS & Technical Support	-	12,500.00	12,500.00
Investment Income	25,000.00	50,000.00	25,000.00
Total Contributions and User Fees	1,895,430.00	2,368,540.00	473,110.00
Operational Reserves	30,025.49	37,080.49	7,055.00
TOTAL REVENUE	5,095,130.30	5,687,989.23	592,858.93

EXPENSES:

Wages and Interprogram Charges	3,853,600.29	4,412,596.41	558,996.12
	3,853,600.29	4,412,596.41	558,996.12
Other Expenses			
Staff Cost	10,600.00	10,600.00	-
Memberships/Professional Dues	47,350.00	49,350.00	2,000.00
Educations and Training	29,500.00	31,500.00	2,000.00
Materials & Supplies - General	359,000.00	364,332.82	5,332.82
Materials & Supplies - Cost of Trees	124,000.00	114,000.00	(10,000.00)
Vehicles & Large Equipment Costs	42,450.00	40,950.00	(1,500.00)
Office Expenses	16,000.00	16,000.00	-
Equipment Costs	9,000.00	9,000.00	-
Transportation Costs	13,000.00	7,000.00	(6,000.00)
Legal	22,000.00	22,000.00	-
Consultants	132,500.00	135,500.00	3,000.00
Insurance	117,350.00	154,700.00	37,350.00
Taxes	21,460.00	18,860.00	(2,600.00)

**Nottawasaga Valley Conservation Authority
Proposed 2023 Budget**

Consolidated

	BUDGET 2022	BUDGET 2023	\$ CHANGE
Heat and Hydro	32,000.00	30,000.00	(2,000.00)
Telephones and Internet Access	23,000.00	23,000.00	-
Audit Fees	20,000.00	20,000.00	-
Interest and Bank Charges	22,500.00	33,500.00	11,000.00
Maintenance Expense	32,300.00	33,000.00	700.00
Uniform Expense	6,500.00	6,500.00	-
Leases	14,000.00	12,000.00	(2,000.00)
Advertisement and Communications	26,520.00	23,100.00	(3,420.00)
Bad Debt Expense	500.00	500.00	-
Transfer to Reserves	120,000.00	120,000.00	-
	<u>1,241,530.00</u>	<u>1,275,392.82</u>	<u>33,862.82</u>
TOTAL EXPENSES	<u>5,095,130.29</u>	<u>5,687,989.23</u>	<u>592,858.94</u>
SURPLUS (DEFICIT)	<u>(0.00)</u>	<u>-</u>	<u>0.00</u>



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Conservation
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