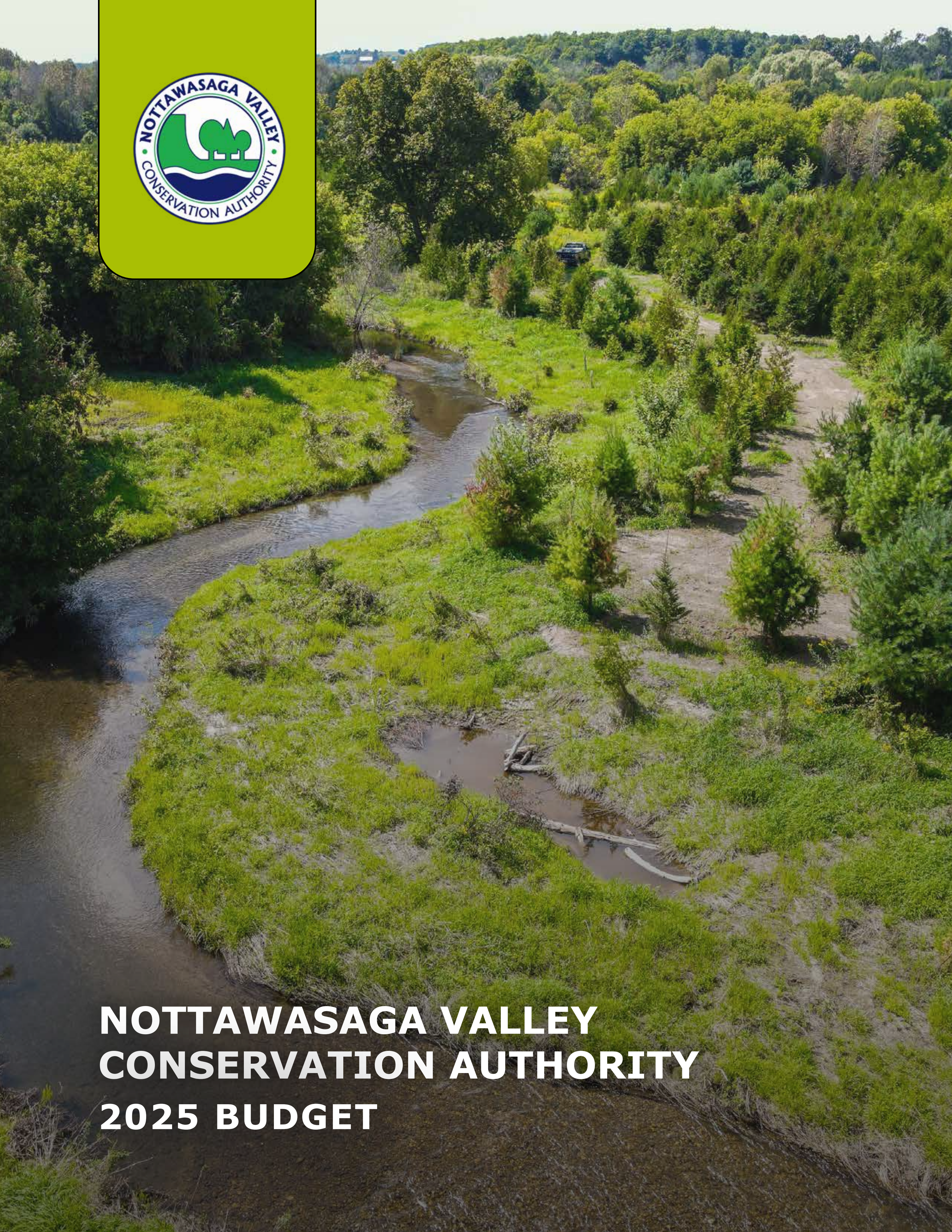

NOTTAWASAGA VALLEY CONSERVATION AUTHORITY
2025 BUDGET

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OUR VISION

A sustainable watershed that is resilient to the effects of climate change, urban growth and other stressors and provides for safe, healthy and prosperous people and communities.

OUR MISSION

Working together to deliver innovative, integrated watershed management that is responsive to the environmental, economic and social sustainability of the Nottawasaga Valley watershed.

WHAT WE VALUE

An abundance of clean water, clean air and fertile soils that provide for healthy people and ecosystems.

Natural heritage systems and the ecosystem services they provide, particularly as they support resilience to the effects of a changing climate.

Distinctive landforms and waterways including the Georgian Bay coastline, Niagara Escarpment, Minesing Wetlands and others that give our watershed a unique sense of place.

Quality recreational opportunities that our hills, forests, meadows, wetlands, waterways and coastline provide for residents and tourists alike.

A wealth of resources within the capacity of our watershed to provide for thriving communities, successful economies and sustainable agriculture, now and in the future.

About the 2025 budget

The 2025 budget represents the second year for the new budgetary framework for NVCA. Through the Province of Ontario, NVCA's program areas are separated into three categories:

- Category 1: Mandatory programs and services, where municipal levy could be used without any agreement
- Category 2: Municipal programs and services provided at the request of a municipality through an agreement
- Category 3: Other programs and services an authority determines are advisable but are not under Categories 1 and 2. Use of municipal levy requires an agreement with participating municipalities.

As we deliver mandatory programs services under Categories 1 to municipalities, NVCA is committed to continuing to manage human activities and natural resources on a watershed basis. Through Categories 2 & 3, we look forward to continuing our collaboration with municipal partners to deliver science based, innovative, watershed-wide services to improve water quality, manage flood and erosion, create more resilient habitats, grow economies through recreational opportunities, and better adapt to climate change.

OUR WATERSHED

The Nottawasaga Valley Watershed is approximately 3,700 km2, with jurisdiction in 18 municipalities in in the counties of Simcoe, Dufferin and Grey. The watershed is the source of watercourses that flow into Georgian Bay at Wasaga Beach, Collingwood and Severn Sound.

NVCA's Board of Directors is comprised of one representative appointed from each of our member municipalities.

Board members have a very important role and responsibility to represent the interests of their municipalities, consider the interests and needs of the conservation authority, and establish an effective reporting relationship with their municipal council and staff.

Budget Process

In August 2024, board members amended and approved a staff report on the budget pressures projected for 2025 and directed staff to prepare a 2025 budget for consideration based on a $400,000 increase to general levy.

Staff have developed a draft budget based on a $399,981.36 increase. The draft budget is reviewed at the September 27, 2024 Board of Directors meeting and subsequently circulated to NVCA watershed municipalities for the mandatory 30 commenting period.

The NVCA realizes that 30 days can be difficult for our member municipalities and strives to give approximately 60 days. The Board of Directors will vote on the budget at the December 2024 Board Meeting.

Budget Vote

The Board of Directors will vote on the budget and levy using a weighted vote. The weighting formula is based on the Modified Current Value Assessment (MCVA) levy apportionment found later in this booklet.

Step 1	**September 27, 2024**	**Board of Directors approves circulation of draft budget**
Step 2	**October 1, 2024**	**Budget to Municipal partners**
Step 3	**November 22, 2024**	**Municipal review period**
Step 4	**December 13, 2024**	**Board of Directors weighted vote**

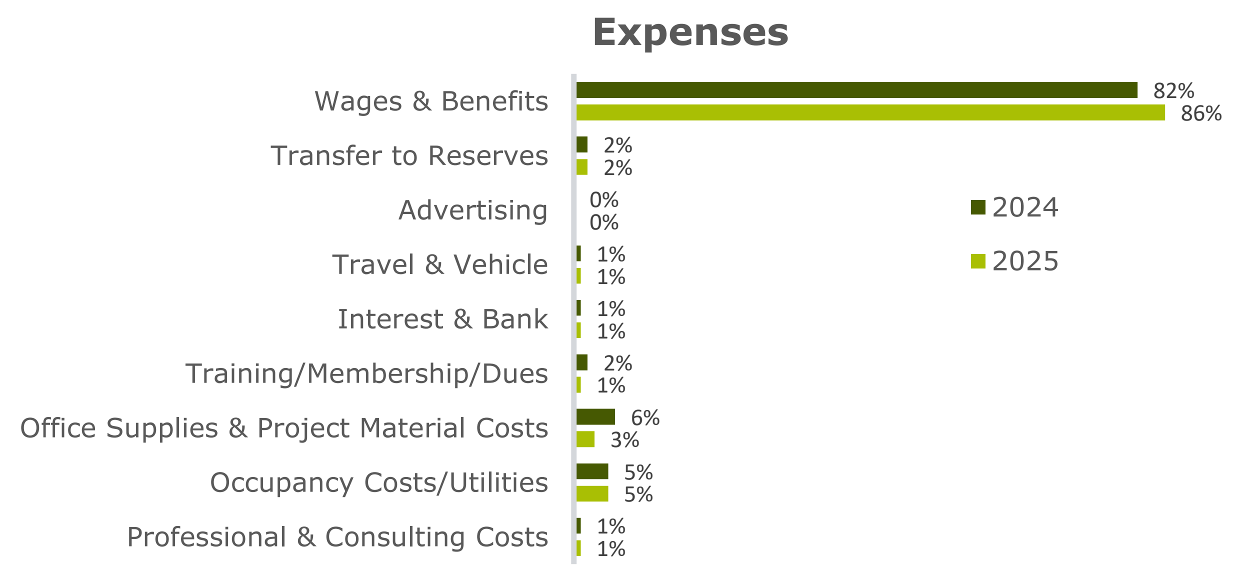
2025 Category 1 Draft Budget

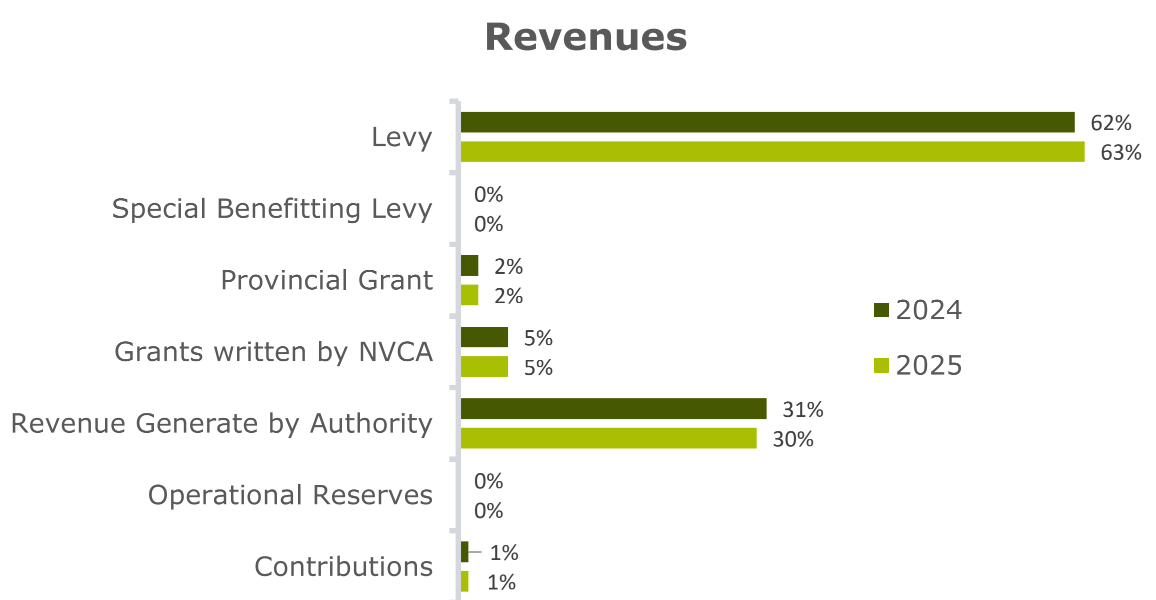
As per the NVCA's Inventory of Programs and Services, Category 1 items are provincially mandated services that NVCA must deliver to our partner municipalities. The 2024 operational budget for Category 1 is organized into business units and departments and is intended to reflect all associated costs. All operating programs, with the exception of planning and regulations with the addition of two new staff, have been maintained at the previous years' service level.

For Category 1's budget, a $368,108.43 increase in municipal levy is needed to support the operating expenditures. The operating levy is shared by NVCA member municipalities based on the MCVA apportionment percentages provided by the Ministry of Natural Resources & Forestry.

Summary of Category 1 Municipal Levy Contribution

Municipality	2024 MCVA Apportionment Percentage	2025 MCVA Apportionment Percentage	2024 Operating Levy	2025 Draft Operating Levy	$ Increase
			$2,856,357.59	$3,224,466.02	$368,108.43
Township of Adjala-Tosorontio	4.01%	4.04%	$114,531.37	$130,378.06	$15,846.69
Township of Amaranth	0.22%	0.22%	$6,232.57	$7,039.01	$806.44
City of Barrie	14.80%	14.75%	$422,835.18	$475,579.72	$52,744.53
Town of The Blue Mountains	1.45%	1.47%	$41,494.31	$47,335.16	$5,840.85
Town of Bradford West Gwillimbury	4.29%	4.28%	$122,572.02	$137,865.27	$15,293.25
Clearview Township	4.92%	4.93%	$140,589.92	$159,095.15	$18,505.23
Town of Collingwood	10.35%	10.27%	$295,584.45	$331,133.31	$35,548.86
Township of Essa	6.86%	6.80%	$195,874.72	$219,108.92	$23,234.19
Municipality of Grey Highlands	0.34%	0.34%	$9,631.64	$10,808.41	$1,176,77
Town of Innisfil	7.22%	7.30%	$206,197.60	$235,498.88	$29,301.28
Township of Melancthon	0.48%	0.48%	$13,579.12	$15,306.54	$1,727.42
Town of Mono	3.67%	3.58%	$104,716.93	$115,564.86	$10,847.94
Mulmur Township	1.61%	1.59%	$45,915.95	$51,130.36	$5,214.41
Town of New Tecumseth	13.59%	13.40%	$387,536.32	$431,981.71	$44,445.40
Township of Oro-Medonte	7.37%	7.36%	$210,910.59	$237,343.27	$26,432.68
Town of Shelburne	2.11%	2.17%	$60,974.67	$70,106.34	$9,131.67
Township of Springwater	7.56%	7.76%	$215,957.77	$250,128.28	$34,170.51
Town of Wasaga Beach	9.04%	9.28%	$261,222.47	$299,062.77	$37,840.30


Expenses
Wages & Benefits 82% 86%
Transfer to Reserves 2% 2%
Advertising 0% 0%
Travel & Vehicle 1% 1%
Interest & Bank 1% 1%
Training/Membership/Dues 2% 1%
Office Supplies & Project Material Costs 6% 3%
Occupancy Costs/Utilities 5% 5%
Professional & Consulting Costs 1% 1%
2024
2025


Revenues
Levy 62% 63%
Special Benefitting Levy 0% 0%
Provincial Grant 2% 2%
Grants written by NVCA 5% 5%
Revenue Generate by Authority 31% 30%
Operational Reserves 0% 0%
Contributions 1% 1%
2024
2025

Nottawasaga Valley Conservation Authority
Proposed 2025 Budget - Category 1

Consolidated

	BUDGET 2024	BUDGET 2025	$ CHANGE
REVENUE:			
Municipal Levy	2,856,357.59	3,224,466.02	368,108.43
Special Benefit Projects	4,000.00	4,000.00	-
Total Municipal Revenue	2,860,357.58	3,228,466.02	368,108.44
MNR Transfer Payment-Flood	97,307.00	97,307.00	-
Other Provincial Sources	197,000.00	227,000.00	30,000.00
Federal Sources	15,000.00	10,000.00	(5,000.00)
Total Government Grants	309,307.00	334,307.00	25,000.00
Contributions	42,150.00	32,150.00	(10,000.00)
Healthy Waters	5,000.00	3,000.00	(2,000.00)
Conservation Lands	34,300.00	44,500.00	10,200.00
Planning	1,260,500.00	1,367,250.00	106,750.00
Tiffin Operations	9,000.00	10,000.00	1,000.00
GIS & Technical Support	12,500.00	10,000.00	(2,500.00)
Investment Income	100,000.00	100,000.00	-
Total Contributions and User Fees	1,463,450.00	1,566,900.00	103,450.00
Operational Reserves	5,000.00	-	(5,000.00)
TOTAL REVENUE	4,638,114.59	5,129,673.02	491,558.43
EXPENSES:			
Wages and Interprogram Charges	4,008,243.32	4,512,111.11	503,867.79
	4,008,243.32	4,512,111.11	503,867.79
Other Expenses			
Staff Cost	10,300.00	10,100.00	(200.00)
Memberships/Professional Dues	45,600.00	45,600.00	-
Educations and Training	31,500.00	31,500.00	-
Materials & Supplies - General	110,700.00	98,200.00	(12,500.00)
Vehicles & Large Equipment Costs	45,250.00	45,250.00	-
Office Expenses	14,500.00	14,500.00	-
Equipment Costs	8,000.00	7,000.00	(1,000.00)
Transportation Costs	6,000.00	6,000.00	-
Legal	22,000.00	22,000.00	-
Consultants	8,500.00	8,500.00	-
Insurance	155,800.00	155,800.00	-
Taxes	18,860.00	18,860.00	-
Heat and Hydro	30,800.00	30,800.00	-
Telephones and Internet Access	21,000.00	21,000.00	-
Audit Fees	20,500.00	20,750.00	250.00
Interest and Bank Charges	38,500.00	38,500.00	-
Maintenance Expense	32,900.00	35,600.00	2,700.00
Uniform Expense	6,400.00	6,400.00	-
Leases	12,000.00	12,000.00	-
Advertisement and Communications	21,100.00	19,100.00	(2,000.00)
Bad Debt Expense	500.00	500.00	-

Nottawasaga Valley Conservation Authority
Proposed 2025 Budget - Category 1

Consolidated

	BUDGET 2024	BUDGET 2025	$ CHANGE
Transfer to Reserves	120,000.00	120,000.00	-
	780,710.00	767,960.00	(12,750.00)
TOTAL EXPENSES	4,788,953.32	5,280,071.11	491,117.79
SURPLUS (DEFICIT)	(150,838.73)	(150,398.09)	440.64

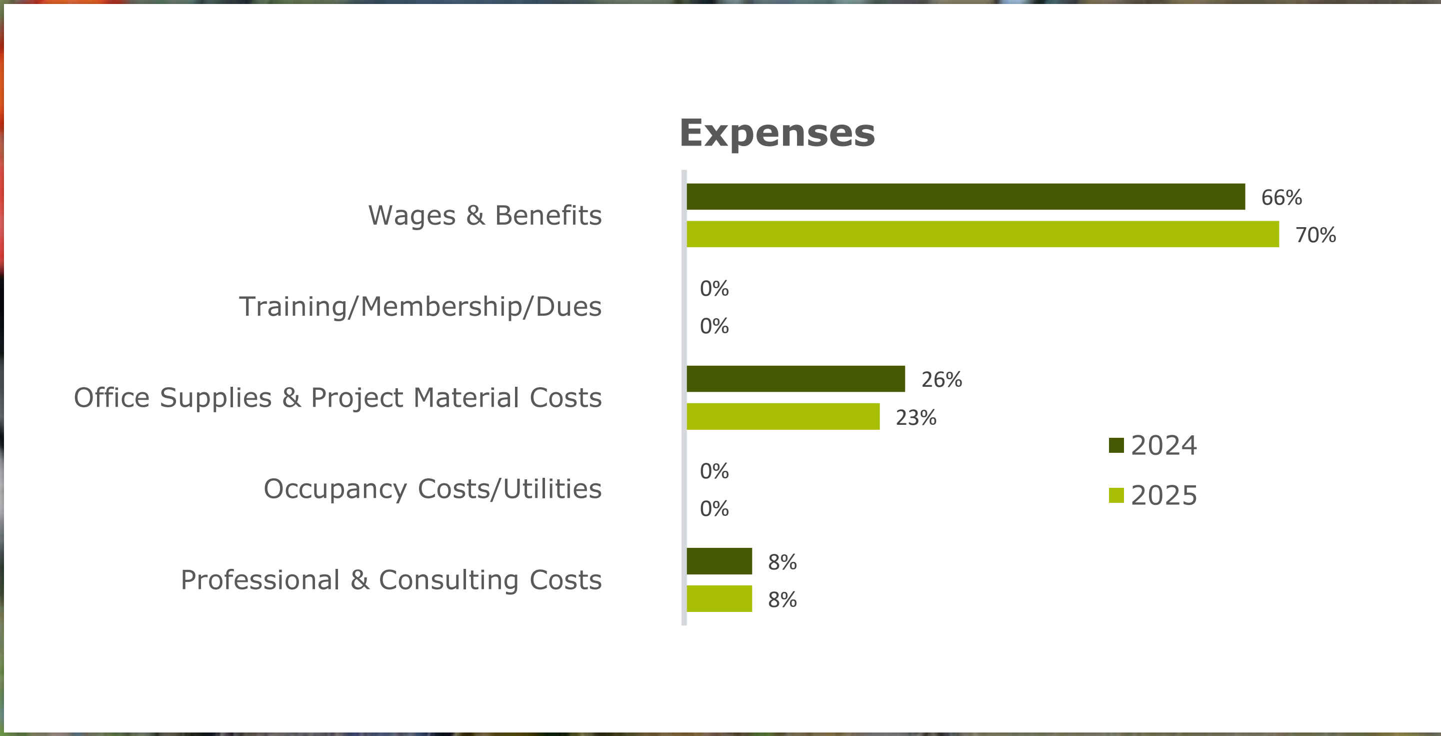
2025 Categories 2 & 3 Draft Budget

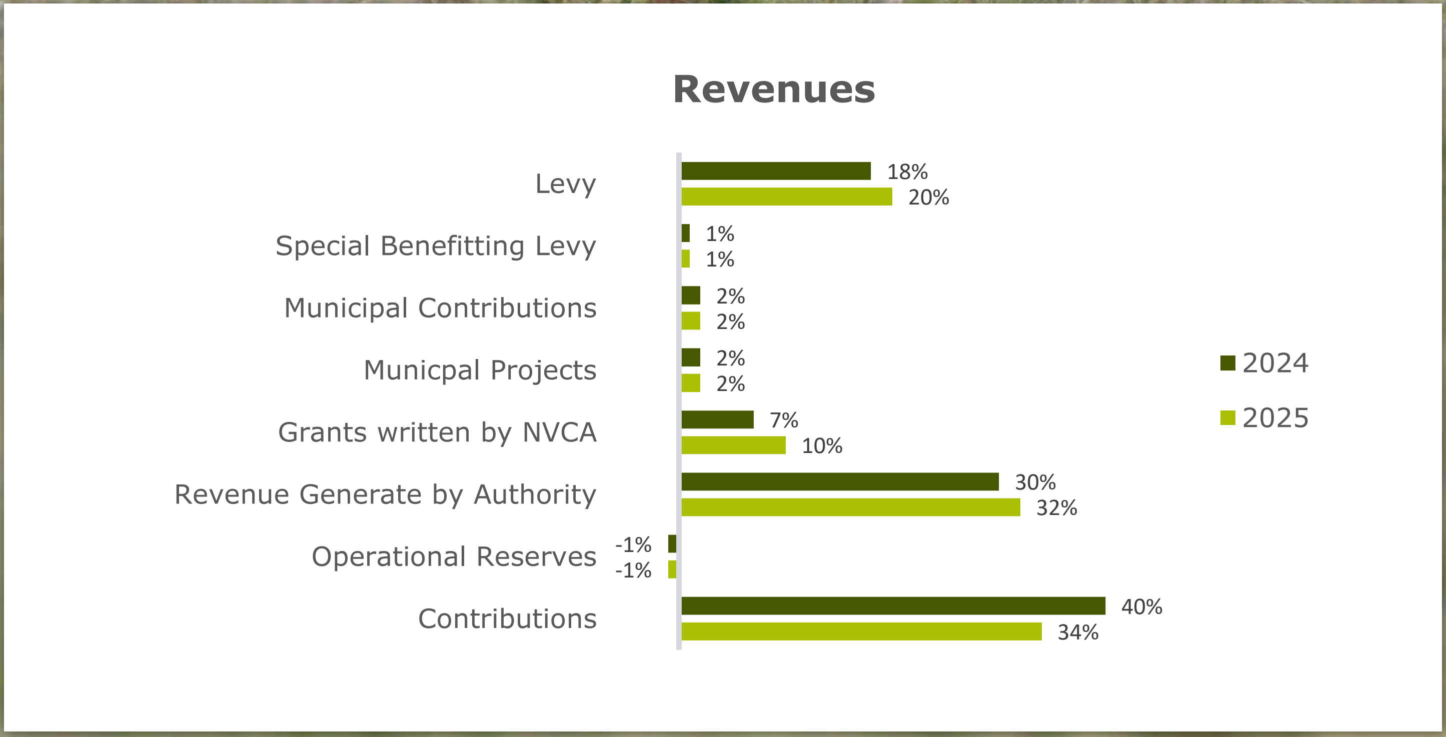
As per the NVCA's Inventory of Programs and Services, NVCA can only deliver items under Categories 2 & 3 if there are agreements in place with our municipalities. Category 2 items do not require levy, and projects are based on agreements with individual municipalities. Category 3 items require some levy to meet eligibility requirements for grants and other revenues, which in turn will help reduce the amount of levy needed under Category 1.

For Categories 2 & 3's budget, a $2,942.78 decrease in municipal levy is realized to support the operating expenditures. The operating levy is shared by NVCA member municipalities based on the MCVA apportionment percentages provided by the Ministry of Natural Resources & Forestry.

Summary of Category 3 Municipal Levy Contribution

Municipality	2024 MCVA Apportionment Percentage	2025 MCVA Apportionment Percentage	2024 Operating Levy	2025 Draft Operating Levy	$ Increase
			$328,942.68	$360,815.61	$31,872.93
Township of Adjala-Tosorontio	4.01%	4.04%	$13,189.61	$14,589.22	$1,399.61
Township of Amaranth	0.22%	0.22%	$717.75	$787.66	$69.91
City of Barrie	14.80%	14.75%	$48,694.37	$53,217.06	$4,522.69
Town of The Blue Mountains	1.45%	1.47%	$4,778.55	$5,296.77	$518.22
Town of Bradford West Gwillimbury	4.29%	4.28%	$14,115.59	$15,427.03	$1,311.44
Clearview Township	4.92%	4.93%	$16,190.56	$17,802.64	$1,612.08
Town of Collingwood	10.35%	10.27%	$34,039.98	$37,053.60	$3,013.62
Township of Essa	6.86%	6.80%	$22,557.24	$24,518.14	$1,960.90
Municipality of Grey Highlands	0.34%	0.34%	$1,109.19	$1,209.45	$100.26
Town of Innisfil	7.22%	7.30%	$23,746.04	$26,352.17	$2,606.13
Township of Melancthon	0.48%	0.48%	$1,563.79	$1,712.79	$149.00
Town of Mono	3.67%	3.58%	$12,059.37	$12,931.63	$872.26
Mulmur Township	1.61%	1.59%	$5,287.75	$5,721.45	$433.70
Town of New Tecumseth	13.57%	13.40%	$44,629.30	$48,338.47	$3,709.17
Township of Oro-Medonte	7.38%	7.36%	$24,288.80	$26,558.55	$2,269.75
Town of Shelburne	2.13%	2.17%	$7,021.94	$7,844.85	$822.91
Township of Springwater	7.56%	7.76%	$24,870.04	$27,989.19	$3,119.15
Town of Wasaga Beach	9.15%	9.28%	$30,082.79	$33,464.93	$3,382.14


Expenses
Wages & Benefits
66%
70%
Training/Membership/Dues
0%
0%
Office Supplies & Project Material Costs
26%
23%
Occupancy Costs/Utilities
0%
0%
Professional & Consulting Costs
8%
8%
2024
2025


Revenues
Levy
18%
20%
Special Benefitting Levy
1%
1%
Municipal Contributions
2%
2%
Municpal Projects
2%
2%
Grants written by NVCA
7%
10%
Revenue Generate by Authority
30%
32%
Operational Reserves
-1%
-1%
Contributions
40%
34%
2024
2025

Nottawasaga Valley Conservation Authority
Proposed 2025 Budget - Category 2 and 3

Consolidated

	BUDGET 2024	BUDGET 2025	$ CHANGE
REVENUE:			
Municipal Levy	328,942.68	360,815.61	31,872.93
Special Benefit Projects	21,000.00	18,000.00	(3,000.00)
Municipal Contributions	44,050.00	44,050.00	-
Municipal Project - RMO	36,000.00	30,000.00	(6,000.00)
Total Municipal Revenue	429,992.68	452,865.61	22,872.93
Other Provincial Sources	500.00	20,500.00	20,000.00
Federal Sources	125,000.00	155,000.00	30,000.00
Total Government Grants	125,500.00	175,500.00	50,000.00
Contributions	715,130.00	634,130.00	(81,000.00)
User Fees			
Reforestation	39,000.00	40,000.00	1,000.00
Healthy Waters	15,000.00	15,000.00	-
Environmental Monitoring	6,000.00	8,000.00	2,000.00
Environmental Education	285,000.00	323,500.00	38,500.00
Tiffin Operations	167,600.00	169,100.00	1,500.00
Conservation Land Leases	33,140.00	34,240.00	1,100.00
Total Contributions and User Fees	1,260,870.00	1,223,970.00	(36,900.00)
Operational Reserves	(9,800.00)	(9,800.00)	-
TOTAL REVENUE	1,806,562.68	1,842,535.61	35,972.93
EXPENSES:			
Wages and Interprogram Charges	1,086,464.09	1,178,203.06	91,738.97
	1,086,464.09	1,178,203.06	91,738.97
Other Expenses			
Staff Cost	300.00	300.00	-
Memberships/Professional Dues	1,250.00	1,250.00	-
Materials & Supplies - General	327,109.87	316,784.46	(10,325.41)
Materials & Supplies - Cost of Trees	110,000.00	65,000.00	(45,000.00)
Equipment Costs	500.00	500.00	-
Consultants	127,500.00	127,500.00	-
Heat and Hydro	200.00	200.00	-
Maintenance Expense	2,300.00	2,300.00	-
Uniform Expense	100.00	100.00	-
	569,259.87	513,934.46	(55,325.41)
TOTAL EXPENSES	1,655,723.96	1,692,137.52	36,413.56
SURPLUS (DEFICIT)	150,838.72	150,398.09	(440.63)

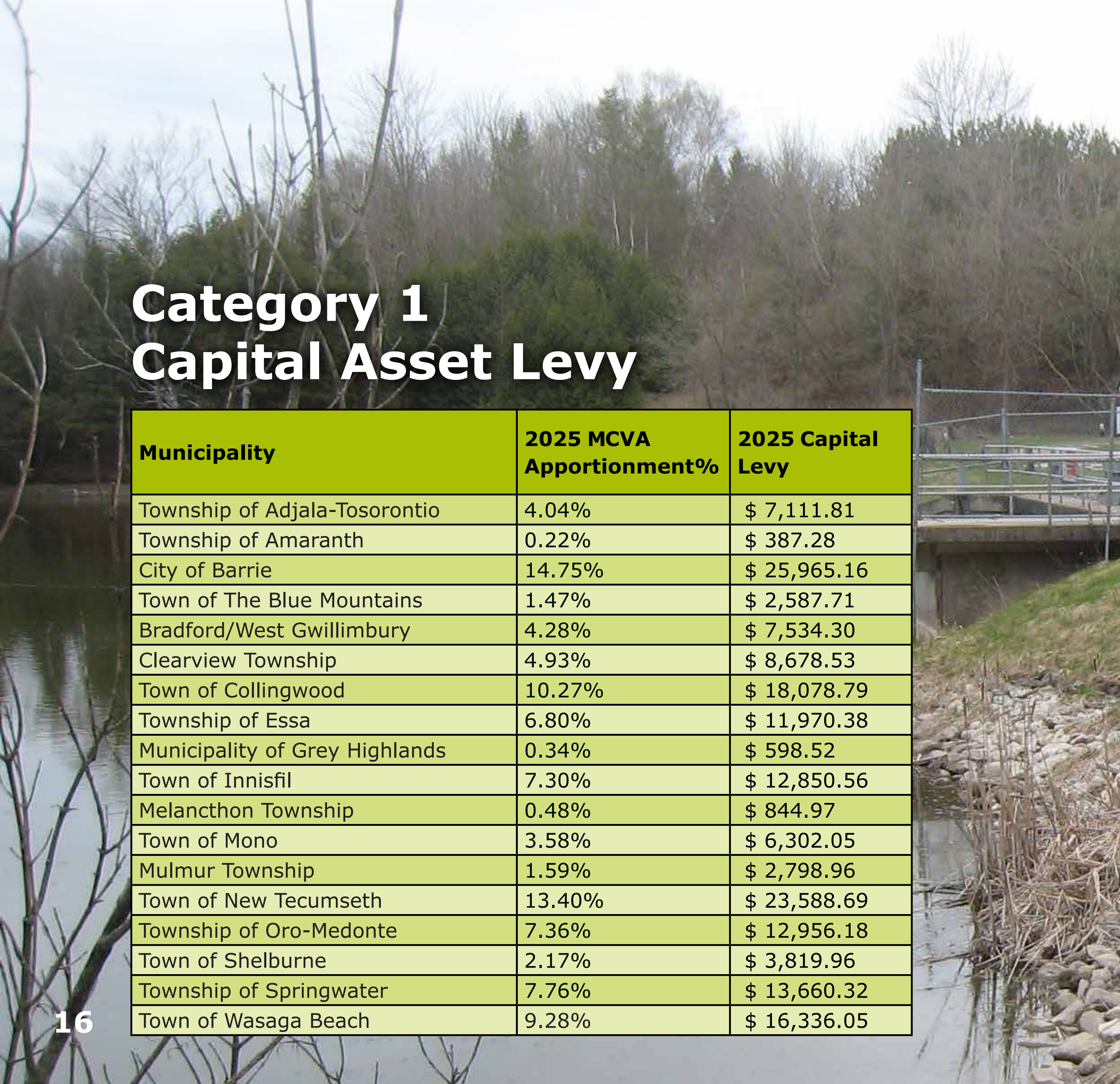
Asset Management

The capital asset levy, which funds the Asset Management Plan (AMP), is shared by the municipal partners based on their modified apportionment percentage.

The AMP is based on the annual approval of the asset management plan by the Board of Directors.

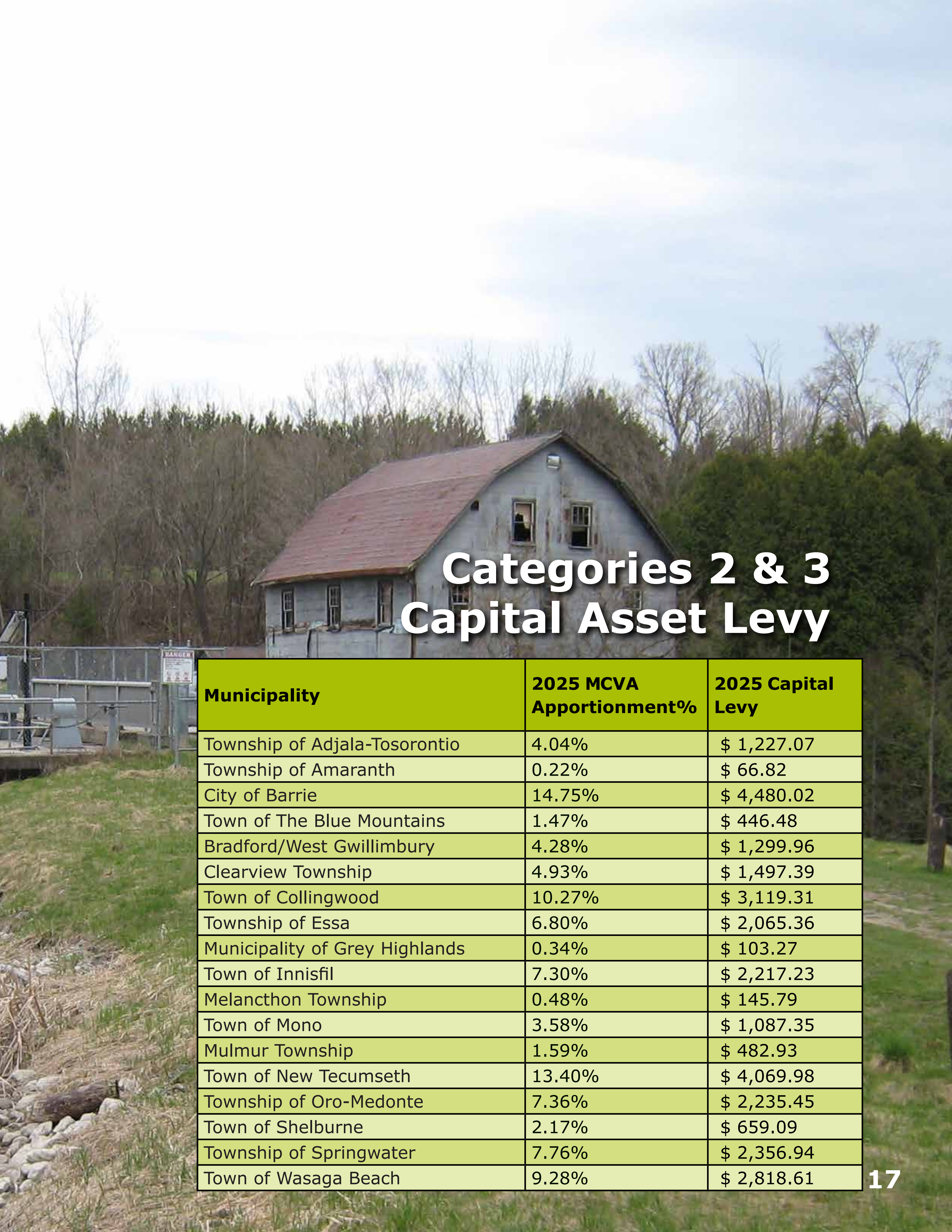
The AMP for 2025 was approved by the Board of Directors at the August 2024 Board meeting and is also split between Category 1 and Categories 2 & 3.

Below are the contributions for 2025 based on the approved Asset Management Plan:



Category 1 Capital Asset Levy

Municipality	2025 MCVA Apportionment%	2025 Capital Levy
Township of Adjala-Tosorontio	4.04%	$ 7,111.81
Township of Amaranth	0.22%	$ 387.28
City of Barrie	14.75%	$ 25,965.16
Town of The Blue Mountains	1.47%	$ 2,587.71
Bradford/West Gwillimbury	4.28%	$ 7,534.30
Clearview Township	4.93%	$ 8,678.53
Town of Collingwood	10.27%	$ 18,078.79
Township of Essa	6.80%	$ 11,970.38
Municipality of Grey Highlands	0.34%	$ 598.52
Town of Innisfil	7.30%	$ 12,850.56
Melancthon Township	0.48%	$ 844.97
Town of Mono	3.58%	$ 6,302.05
Mulmur Township	1.59%	$ 2,798.96
Town of New Tecumseth	13.40%	$ 23,588.69
Township of Oro-Medonte	7.36%	$ 12,956.18
Town of Shelburne	2.17%	$ 3,819.96
Township of Springwater	7.76%	$ 13,660.32
Town of Wasaga Beach	9.28%	$ 16,336.05



Categories 2 & 3 Capital Asset Levy

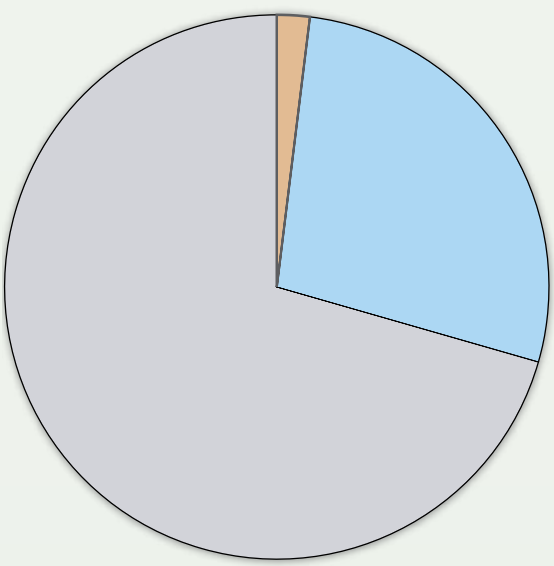
Municipality	2025 MCVA Apportionment%	2025 Capital Levy
Township of Adjala-Tosorontio	4.04%	$ 1,227.07
Township of Amaranth	0.22%	$ 66.82
City of Barrie	14.75%	$ 4,480.02
Town of The Blue Mountains	1.47%	$ 446.48
Bradford/West Gwillimbury	4.28%	$ 1,299.96
Clearview Township	4.93%	$ 1,497.39
Town of Collingwood	10.27%	$ 3,119.31
Township of Essa	6.80%	$ 2,065.36
Municipality of Grey Highlands	0.34%	$ 103.27
Town of Innisfil	7.30%	$ 2,217.23
Melancthon Township	0.48%	$ 145.79
Town of Mono	3.58%	$ 1,087.35
Mulmur Township	1.59%	$ 482.93
Town of New Tecumseth	13.40%	$ 4,069.98
Township of Oro-Medonte	7.36%	$ 2,235.45
Town of Shelburne	2.17%	$ 659.09
Township of Springwater	7.76%	$ 2,356.94
Town of Wasaga Beach	9.28%	$ 2,818.61

Reserves

These amounts will be put into reserves to pay for the repair maintenance and replacement of the assets as identified in the AMP. The asset levy is funding less then 50% of the purchases, as 2025 is a heavy year and the total levy is spread out over 10 years. Also, some purchases were deferred from 2024 to 2024 and therefore the levy was already received for it and placed into the reserve for 2025.

Some of the 2025 expenditures as per the AMP:

1. Dam safety review for Utopia Dam, urgent repair work to be completed at Tottenham and New Lowell Dams
2. Parts replacement on lands, flood and monitoring equipment to extend life as well as replacement of some end-of-life equipment, specifically some flood loggers & communicators due to cellular upgrade requirements
3. Computers and server upgrades and network hardware
4. Replacement of 1 vehicle.



Funding for Asset Management Plan

2025 Total Cost: $704,900

Capital Reserves

$498,492| 71%

Category 1 Asset Levy

$176,035 | 25%

Categories 2 & 3 Asset Levy

$30,373 | 4%

Nottawasaga Valley Conservation Authority
Proposed 2025 Budget

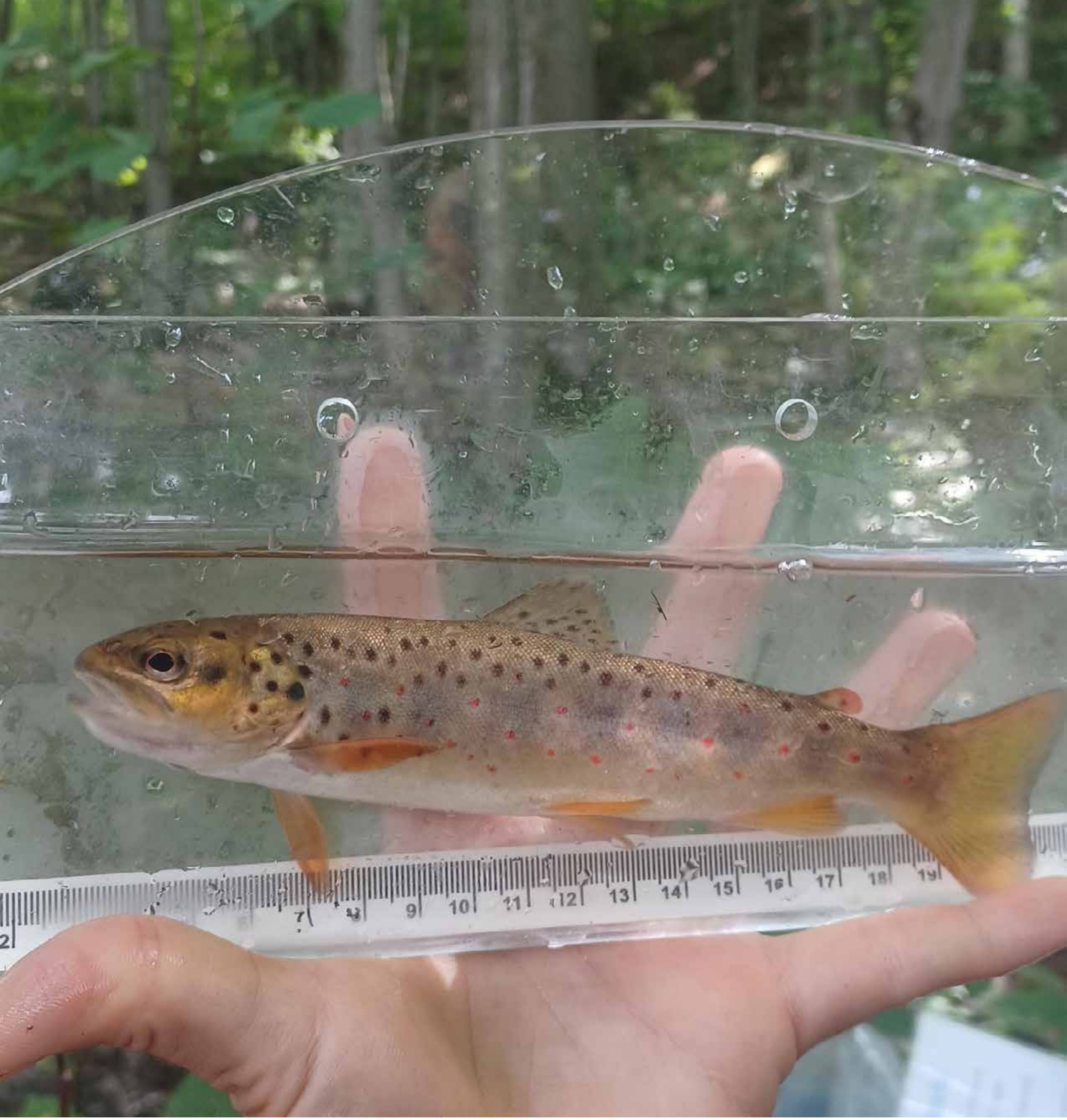
Consolidated

	BUDGET 2024	BUDGET 2025	$ CHANGE
REVENUE:			
Municipal Levy	3,185,300.27	3,585,281.63	399,981.36
Special Benefit Projects	25,000.00	22,000.00	(3,000.00)
Municipal Contributions	44,050.00	44,050.00	-
Municipal Project - RMO	36,000.00	30,000.00	(6,000.00)
Total Municipal Revenue	3,290,350.26	3,681,331.63	390,981.37
MNR Transfer Payment-Flood	97,307.00	97,307.00	-
Other Provincial Sources	197,500.00	247,500.00	50,000.00
Federal Sources	140,000.00	165,000.00	25,000.00
Total Government Grants	434,807.00	509,807.00	75,000.00
Contributions	757,280.00	666,280.00	(91,000.00)
User Fees			
Reforestation	39,000.00	40,000.00	1,000.00
Healthy Waters	20,000.00	18,000.00	(2,000.00)
Conservation Lands	34,300.00	44,500.00	10,200.00
Planning	1,260,500.00	1,367,250.00	106,750.00
Environmental Monitoring	6,000.00	8,000.00	2,000.00
Environmental Education	285,000.00	323,500.00	38,500.00
Tiffin Operations	176,600.00	179,100.00	2,500.00
Conservation Land Leases	33,140.00	34,240.00	1,100.00
GIS & Technical Support	12,500.00	10,000.00	(2,500.00)
Investment Income	100,000.00	100,000.00	-
Total Contributions and User Fees	2,724,320.00	2,790,870.00	66,550.00
Operational Reserves	(4,800.00)	(9,800.00)	(5,000.00)
TOTAL REVENUE	6,444,677.27	6,972,208.63	527,531.36
EXPENSES:			
Wages and Interprogram Charges	5,094,707.40	5,690,314.17	595,606.77
	5,094,707.40	5,690,314.17	595,606.77
Other Expenses			
Staff Cost	10,600.00	10,400.00	(200.00)
Memberships/Professional Dues	46,850.00	46,850.00	-
Educations and Training	31,500.00	31,500.00	-
Materials & Supplies - General	437,809.87	414,984.46	(22,825.41)
Materials & Supplies - Cost of Trees	110,000.00	65,000.00	(45,000.00)
Vehicles & Large Equipment Costs	45,250.00	45,250.00	-
Office Expenses	14,500.00	14,500.00	-
Equipment Costs	8,500.00	7,500.00	(1,000.00)
Transportation Costs	6,000.00	6,000.00	-
Legal	22,000.00	22,000.00	-
Consultants	136,000.00	136,000.00	-
Insurance	155,800.00	155,800.00	-
Taxes	18,860.00	18,860.00	-
Heat and Hydro	31,000.00	31,000.00	-

Nottawasaga Valley Conservation Authority
Proposed 2025 Budget

Consolidated

	BUDGET 2024	BUDGET 2025	$ CHANGE
Telephones and Internet Access	21,000.00	21,000.00	-
Audit Fees	20,500.00	20,750.00	250.00
Interest and Bank Charges	38,500.00	38,500.00	-
Maintenance Expense	35,200.00	37,900.00	2,700.00
Uniform Expense	6,500.00	6,500.00	-
Leases	12,000.00	12,000.00	-
Advertisement and Communications	21,100.00	19,100.00	(2,000.00)
Bad Debt Expense	500.00	500.00	-
Transfer to Reserves	120,000.00	120,000.00	-
	1,349,969.87	1,281,894.46	(68,075.41)
TOTAL EXPENSES	6,444,677.27	6,972,208.63	527,531.36
SURPLUS (DEFICIT)	(0.00)	-	0.00



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